THIS IS A PUBLIC ANNOUNCEMENT IN COMPLIANCE WITH SEBI CIRCULARS ONLY AND DOES NOT CONSTITUTE AN INVITATION OR OFFER TO ACQUIRE, PURCHASE OR SUBSCRIBE TO SECURITIES NOR IT IS A PROSPECTUS ANNOUNCEMENT

allcargo GLOBAL

ALLCARGO GLOBAL LIMITED

(formerly known as Allcargo Worldwide Limited and originally incorporated as Allcargo Ecu Limited)

Corporate Identification Number: U52220MH2023PLC408966
Registered and Corporate Office: 6th Floor, Allcargo House, CST Road, Kalina, Vidyanagari, Mumbai - 400098, Maharashtra
Tel.: 022-6679 8110 | **Website:** www.allcargo.global | **Email:** investorrelations@allcargo.global
Contact Person: Swati Singh, Company Secretary & Compliance Officer

PUBLIC ANNOUNCEMENT FOR THE ATTENTION OF THE SHAREHOLDERS OF ALLCARGO GLOBAL LIMITED

Statutory Advertisement ("Advertisement") issued in compliance with para II(A)(5) of the Circular bearing No. SEBI/HO/CFD/Pod-2/P/Cir/2023/93 dated June 20, 2023 ("SEBI Master Circular"), as amended, issued by Securities and Exchange Board of India ("SEBI") in relation to the relaxation under sub-rule (7) of Rule 19 of The Securities Contract (Regulation) Rules, 1957, as amended ("SCRR"), and the grant of permission by SEBI for the relaxation of the stipulations under Rule 19(2)(B) of SCRR.

About the Composite Scheme of Arrangement

Pursuant to the Composite Scheme of Arrangement among Allcargo Logistics Limited ("**Demerged Company**"), Allcargo Supply Chain Private Limited, Gati Express & Supply Chain Private Limited, Allcargo Gati Limited and Allcargo Global Limited ("**Resulting Company**" or "**Company**") and their respective shareholders under the provisions of sections 230 to 232 and other applicable provisions of the Companies Act, 2013 and the rules made thereunder ("**Scheme**"), approved by the Hon'ble National Company Law Tribunal ("**NCLT**"), Mumbai Bench vide its order dated October 10, 2025, inter alia the Company allotted 98,27,82,096 equity shares of ₹ 2/- each to the eligible shareholders of the Demerged Company as on the Record Date i.e. November 12, 2025, in the Share Entitlement Ratio of "for every 1 (one) fully paid-up equity share of ₹ 2/- held in the Demerged Company, 1 (One) fully paid-up equity share of ₹ 2/- in Allcargo Global Limited".

The Company has made an application for listing of equity shares to BSE Limited ("**BSE**") and National Stock Exchange of India Limited ("**NSE**") (together referred to as "Stock Exchanges") on March 04, 2026 and March 03, 2026 respectively, and has received In-Principle approval for listing of equity shares from the Stock Exchanges on April 17, 2026 and SEBI approval letter dated May 14, 2026, subject to compliance of pre-listing requirements.

In compliance with para II(A)(5) of the SEBI Master circular No. SEBI/HO/CFD/POD-2/P/CIR/2023/93 dated June 20, 2023, as amended from time to time, we hereby provide the following details:

1. **Name of the Company -** Allcargo Global Limited
2. **Address of the registered and corporate office -** 6th Floor, Allcargo House, CST Road, Kalina, Vidyanagari, Mumbai - 400098, Maharashtra
3. **Details of change of name and/or object clause -** The Company was originally incorporated as 'Allcargo ECU Limited'. The name was changed to 'Allcargo Worldwide Limited' pursuant to a special resolution passed at the EGM held on April 22, 2025, and a fresh certificate of incorporation dated May 19, 2025 was issued by the Registrar of Companies, Mumbai pursuant to the said name change. Subsequently, the name was changed to 'Allcargo Global Limited' pursuant to a special resolution passed at the EGM held on July 29, 2025 and a fresh certificate of incorporation dated August 04, 2025 was issued by the Registrar of Companies, Mumbai pursuant to the said name change.

   There has been no change in the object clause of the Memorandum of Association of the Company.

4. **Capital structure -**

Pre-Composite Scheme of Arrangement

Details	Amount (₹)
Authorised Share Capital	
2,50,000 Equity Shares of ₹ 2/- each	5,00,000
Issued, Subscribed and Paid-up Share Capital	
7 Equity Shares of ₹ 2/- each	14

Post-Composite Scheme of Arrangement:

Details	Amount (₹)
Authorised Share Capital	
100,00,00,000 Equity Shares of ₹ 2/- each	200,00,00,000
Issued, Subscribed and Paid-up Share Capital	
98,27,82,096 Equity Shares of ₹ 2/- each	1,96,55,64,192

Securities Premium - Nil

Note:

Pre-Scheme Issued, Subscribed & Paid up Share Capital of the Company was ₹ 14/- (Rupees Fourteen only) consisting of 7 equity shares of ₹ 2/- each, which stands cancelled pursuant to the Scheme with issuance of new shares by our Company to the Shareholders.

5. **Shareholding pattern giving details of its promoter group shareholding, group companies - pre and post scheme of Arrangement;**

(a) **Shareholding pattern of our Company prior to allotment of Equity Shares under the Composite Scheme of Arrangement is as under:**

Category (I)	Category of share holder (II)	Number of share holders (III)	Number of fully paid-up equity shares held (IV)	Number of partly paid-up equity shares held (V)	Number of shares underlying Depository Receipts (VI)	Total number of shares held (VII) =(IV)+(V)+(VI)	Shareholding as a % of total number of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX): Number of Voting Rights: Class Equity Shares	(IX): Number of Voting Rights: Class Others	(IX): Number of Voting Rights: Total	(IX): Total as a % of (A+B+ C)	Number of shares Underlying Outstanding convertible securities (including Warrants) (X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XI)= (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XII): Number (a)	(XII): As a % of total Shares held (b)	Number of Shares pledged or otherwise encumbered (XIII): Number (a)	(XIII): As a % of total Shares held (b)	Number of equity shares held in dematerialized form (XIV)
(A)	Promoters and Promoter Group*	1	7	0	0	7	100	7	0	0	100	0	0	0	0	0	0	0
(B)	Public	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C)	Non-Promoter- Non-Public	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C1)	Shares underlying depository receipts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C2)	Shares held by employee trusts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total (A+B+C)	**1**	**7**	**0**	**0**	**7**	**100**	**7**	**0**	**0**	**100**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

**7 Equity Shares were held by Allcargo Logistics Limited (including one Equity Share each allotted to Shashi Kiran Shetty, Arathi Shetty, Adarsh Hegde, Deepal Shah, Jatin Chokshi and Ravi Jakhar, as nominees of Allcargo Logistics Limited)*

(b) **Shareholding pattern of the Company post allotment of Equity Shares under the Composite Scheme of Arrangement is as under:**

Category (I)	Category of share holder (II)	Number of share holders (III)	Number of fully paid-up equity shares held (IV)	Number of partly paid-up equity shares held (V)	Number of shares underlying Depository Receipts (VI)	Total number of shares held (VII) =(IV)+(V)+(VI)	Shareholding as a % of total number of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX): Number of Voting Rights: Class Equity Shares	(IX): Number of Voting Rights: Class Others	(IX): Number of Voting Rights: Total	(IX): Total as a % of (A+B+ C)	Number of shares Underlying Outstanding convertible securities (including Warrants) (X)	Total No of shares on fully diluted basis (including warrants, ESOP, Convertible Securities etc.) (XI)= (VII+X)	Shareholding, as a % assuming full conversion of convertible securities (as a percentage of diluted share capital) (XII)= (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XIII): Number (a)	(XIII): As a % of total Shares held (b)	Number of Shares pledged or otherwise encumbered (XIV): Number (a)	(XIV): As a % of total Shares held (b)	Number of equity shares held in dematerialized form (XV)
(A)	Promoter & Promoter Group	5	62,19,51,585	0	0	62,19,51,585	63.284	62,19,51,585	0	62,19,51,585	63.285	0	62,19,51,585	63.285	0	0	0	0	62,19,51,585
(B)	Public	2,11,886	36,08,30,511	0	0	36,08,30,511	36.715	36,08,30,511	0	36,08,30,511	36.715	0	36,08,30,511	36.715	0	0	0	0	36,07,72,491
(C)	Non-Promoter - Non Public	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C1)	Shares Underlying DRs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
(C2)	Shares Held by Employee Trust	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total	**2,11,891**	**98,27,82,096**	**0**	**0**	**98,27,82,096**	**100**	**98,27,82,096**	**0**	**98,27,82,096**	**100**	**0**	**98,27,82,096**	**100**		**0**	**0**	**0**	**98,27,82,096**

Note: The above table includes shareholding on a consolidated basis, as per the PAN details of the shareholders.

6. **Names of its ten (10) largest shareholders (as on June 16, 2026) - number and percentage of shares held by each of them, their interest, if any:**

Sr. No.	Name of Shareholders	Number of Equity Shares held	% to the total equity share capital
1.	Shashi Kiran Shetty#	53,32,38,650*	54.26
2	Shloka Shetty Trust#	2,98,24,060	3.03
3	Arathi Shetty# (Jointly with Shashi Kiran Shetty)	2,94,05,412	2.99
4	Adarsh Sudhakar Hegde# (Jointly with Shashi Priya Hegde)	2,87,15,463	2.92
5	Avashya Foundation#	2,02,42,044	2.06
6	ACACIA Conservation Fund LP	1,82,05,200	1.85
7	Tata Mutual Fund - Tata Small Cap Fund	1,71,12,968	1.74
8	ACACIA Partners, LP	1,65,33,900	1.68
9	ACACIA Institutional Partners, LP	1,43,65,200	1.46
10	TATA INDIAN OPPORTUNITIES FUND	74,00,000	0.75
	Total	**71,50,42,897**	**72.74**

**Shares held by Shashi Kiran Shetty includes shares held jointly with Arathi Shetty*

#Such shareholders are part of the Promoter and Promoter Group of the Company.

7. **Details of Promoters - educational qualifications, experience, address:**

Shashi Kiran Shetty

Shashi Kiran Shetty is a Non-Executive Director of the Company and the Founder and Chairman of Allcargo Group, is a visionary entrepreneur who transformed the company into India's largest homegrown logistics multinational, operating in 180 countries. An alumnus of Mangalore University and recipient of multiple Honorary Doctorates (D. Sc.), he has spearheaded over 18 strategic global acquisitions, including ECU Worldwide and Gati. Beyond his corporate leadership, he currently serves as the Chairman of the Board of Governors at IIM Mumbai and is an active member of the World Economic Forum. His distinguished career is marked by prestigious honors such as the Commander of the Order of Leopold II from Belgium, the Karnataka Rajyotsava Award 2023, and Business Today's Best CEO Award 2023. Committed to sustainability and philanthropy, he leads the group's goal to be carbon neutral by 2040 and oversees social welfare initiatives through the Avashya Foundation.

Address of Shahi Kiran Shetty is Aashirwad Bunglow, CTS No. C/715, Carter Road, Near Carter Road, Police Chowki, Bandra West, Mumbai 400050

Arathi Shetty

Arathi Shetty is a Non-Executive Director of the Company since its incorporation. She holds a Bachelor's degree in Arts from Bhavan's College, University of Mumbai. She has an experience of over 19 years in the business of logistics. Arathi Shetty spearheads the sustainability initiatives of Allcargo under the Avashya Foundation. She is responsible for devising policies and identifying projects as per the 6 key focus areas of the division. She has been renowned for her contribution to social causes as well as supporting and giving to those in need.

Address of Arathi Shetty is Aashirwad Bunglow, CTS No. C/715, Carter Road, Near Carter Road, Police Chowki, Bandra West, Mumbai 400050

Adarsh Hegde

Adarsh Hegde is the Managing Director of the Company. He is a qualified Mechanical Engineer from Nitte Education Trust, Mangalore, is a veteran leader who has been associated with Allcargo Logistics since its inception. With over 25 years of experience, he was instrumental in establishing six CFS and ICD facilities across India and previously served as an Assistant Maintenance Engineer at Eastern Ceramics Private Limited. He currently serves as a key member of the leadership team at ECU Worldwide, where he drives international procurement and organizational planning, while continuing to lead the blueprint and strategy for Allcargo's CFS and ICD division.

Address of Adarsh Hegde is 302, Greenstar Rizvi Complex, Sherley Rajan Road, Bandra (West), Mumbai, 400050

Priya Hegde

Priya Hedge is Spouse of Adarsh Hegde and one of the Promoters of the Company.

Address of Adarsh Hegde is 302, Greenstar Rizvi Complex, Sherley Rajan Road, Bandra (West), Mumbai, 400050.

Shloka Shetty Trust

The Shloka Shetty Trust was registered on March 01, 2006 having trustee as Shashi Kiran Shetty and Arathi S, Shetty. The beneficiary owner of the trust is Shloka Shetty.

Address of Shloka Shetty Trust is 5th Floor Diamond Square, CST Road, Kalina, Santacruz East, Mumbai - 400098.

The Promoters of our Company as on the date of this Information Memorandum are:

8. **Name and details of Board of Directors (experience including current / past position held in other firms)**

Sr. No.	Name, Current designation and DIN	Experience	Positions held in other Firms / Companies
1	**Shashi Kiran Shetty** **Designation:** Chairman and Non-executive Director **DIN:** 00012754	Shashi Kiran Shetty is a Non-Executive Director of the Company and the Founder and Chairman of Allcargo Group, is a visionary entrepreneur who transformed the company into India's largest homegrown logistics multinational, operating in 180 countries. An alumnus of Mangalore University and recipient of multiple Honorary Doctorates (D. Sc.), he has spearheaded over 18 strategic global acquisitions, including ECU Worldwide and Gati. Beyond his corporate leadership, he currently serves as the Chairman of the Board of Governors at IIM Mumbai and is an active member of the World Economic Forum. His distinguished career is marked by prestigious honors such as the Commander of the Order of Leopold II from Belgium, the Karnataka Rajyotsava Award 2023, and Business Today's Best CEO Award 2023. Committed to sustainability and philanthropy, he leads the group's goal to be carbon neutral by 2040 and oversees social welfare initiatives through the Avashya Foundation.	1. Allcargo Logistics Limited 2. AGL Warehousing Private Limited 3. Allcargo Inland Park Private Limited 4. Alltrans Logistics Private Limited 5. Avashya Corporation Private Limited 6. Avashya Holdings Private Limited 7. Talentos Entertainment Private Limited 8. Talentos Warehousing & Industrial Parks Private Limited 9. Hoskote Warehousing & Industrial Parks Private Limited 10. Allcargo Terminals Limited
2	**Arathi Shetty** **Designation:** Non-executive Director **DIN:** 00088374	Arathi Shetty is a Non-Executive Director of the Company since its incorporation. She holds a bachelor's degree in arts from Bhavan's College, University of Mumbai. She has an experience of over 19 years in the business of logistics. Arathi Shetty spearheads the sustainability initiatives of Allcargo under the Avashya Foundation. She is responsible for devising policies and identifying projects as per the 6 key focus areas of the division. She has been renowned for her contribution to social causes as well as supporting and giving to those in need.	1. Allcargo Logistics Limited 2. AGL Warehousing Private Limited 3. Contech Logistics Solutions Private Limited 4. Allcargo Inland Park Private Limited 5. Allcargo Shipping Services Private Limited 6. Avash Builders and Infrastructure Private Limited 7. Jupiter Precious Gems and Jewellery Private Limited 8. N.R. Holdings Private Limited 9. Prominent Estate Holdings Private Limited 10. Sealand Crane Private Limited 11. Talentos (India) Private Limited 12. Avvashya Capital Private Limited
3	**Adarsh Hegde** **Designation:** Managing Director **DIN:** 00035040	Adarsh Hegde is the Managing Director of the Company. He is a qualified Mechanical Engineer from Nitte Education Trust, Mangalore, is a veteran leader who has been associated with Allcargo Logistics since its inception. With over 25 years of experience, he was instrumental in establishing six CFS and ICD facilities across India and previously served as an Assistant Maintenance Engineer at Eastern Ceramics Private Limited. He currently serves as a key member of the leadership team at ECU Worldwide, where he drives international procurement and organizational planning, while continuing to lead the blueprint and strategy for Allcargo's CFS and ICD division.	1. TransIndia Logistic Park Private Limited 2. Allcargo Corporate Services Private Limited(Formerly known as ECU International (Asia) Private Limited) 3. Contech Logistics Solutions Private Limited 4. TransIndia Freight Services Private Limited 5. Alltrans Logistics Private Limited 6. Indport Maritime Agencies Private Limited 7. Transnepal Freight Services Private limited 8. ECU Worldwide NV (Formerly Known as Allcargo Belgium NV)
4	**Vaishnavkiran Shetty** **Designation:** Deputy Managing Director **DIN:** 07077444	Vaishnav Shetty is the Deputy Managing Director of the Company. He is an Economics graduate from Emory University, USA, is the Chief Digital Officer (CDO) of Allcargo Group, where he leads the conglomerate's global digital transformation and startup incubation strategies. His professional background includes experience with prestigious global firms such as Ernst & Young (EY), the Blackstone Group, and OOCL. He is the primary architect behind ECU360, the world's first end-to-end LCL digital platform, and currently oversees the group's integration of data science, machine learning, and automation. In addition to his digital mandate, he is responsible for spearheading strategic investments and business implementation to drive Allcargo's long-term growth and innovation.	1. Contech Logistics Solutions Private Limited 2. Jupiter Precious Gems and Jewellery Private Limited 3. Avash Builders and Infrastructure Private Limited 4. Allcargo Shipping Services Private Limited 5. Sealand Cranes Private Limited 6. Avvashya Projects Private Limited 7. Avvashya Inland Park Private Limited 8. Avvashya Capital Private Limited 9. N R Holdings Private Limited 10. Prominent Estate Holdings Private Limited 11. Avashya Holdings Private Limited 12. Talentos (India) Private Limited 13. Avashya Corporation Private Limited 14. Talentos Entertainment Private Limited 15. Allcargo Belgium N. V.
5	**Deepak Shetty** **Designation:** Non-Executive Independent Director **DIN:** 07089315	Deepak Shetty, I.R.S. (Retd.), is a former distinguished civil servant and maritime administrator Deepak Shetty is a Non-Executive Independent Director of the Company. He holds Bachelor of Arts degree in Economics, Political Science & History, Post Graduate Diploma in Cyber Laws. He also completed Executive Education 'Senior Managers in Government' Program, from the John F. Kennedy School of Government, Harvard University, Cambridge Boston, U.S.A. and Advanced Management Program from the Indian Institute of Management, Ahmedabad. He is a distinguished civil servant and maritime administrator with over 36 years of service experience in the Indian Revenue Service (Customs & Central Excise). A direct recruit from the 1980 batch, he served in the higher civil service from September 1980 to 2016, retiring at the apex rank of Secretary to the Government of India.	1. Revalyu Recycling (India) Limited 2. Transworld Shipping Lines Limited
6	**Shantanu Bhadkamkar** **Designation:** Non-Executive Independent Director **DIN:** 00060262	Shantanu Bhadkamkar is a Non-Executive Independent Director of the Company. He holds B.Sc. (Chemistry), HBS - OPM, Customs CBLR Rule 6 (CHALR Rule 9), Honorary Fellow NMIS. He brings over three decades of diverse experience across logistics, manufacturing, and governance. He is a distinguished leader in India's logistics and transportation sector. As Managing Director of ATC Global Logistics Private Limited since 1981, he has steered the company to prominence in customs brokerage and international freight forwarding. He is a board member of TN Apex Skill Development Centre for Logistics. He also chairs Rotomatic Containers Private Limited, a leading manufacturer of rotationally moulded products. His leadership roles include Immediate Past President of the Association of Multimodal Transport Operators of India (AMTOI), Past President of the Maharashtra Chamber of Commerce, Industry & Agriculture (MACCIA), and Past Chairman of the International Federation of Customs Brokers Associations (IFCBA).	1. Associated Container Line Private Limited 2. Associated Warehousing Company P. Ltd 3. ATC Global Logistics Private Limited 4. Associated Container Line (North India) Private Limited 5. Associated Consolidation Services Private Limited 6. Associated Global Logistics Private Limited 7. A.T.C. Multimodal Transport Private Limited 8. Bhadkamkar Investments P Ltd 9. Rotomatic Containers Private Limited 10. A T C (East India) Private Limited
7	**Hetal Gandhi** **Designation:** Non-Executive Independent Director **DIN:** 00106895	Hetal Gandhi is the Non-Executive Independent Director of the Company. He is a certified member of the Institute of Chartered Accountants of India. Hetal has experience spanning over three decades across the entire spectrum of financial services encompassing private equity, infrastructure development / financing and investing, corporate lending, financial and business re-structuring, mergers and acquisitions, and capital markets. He co-founded the India Advisory firm for Tano Capital, a mid-market Private Equity Fund manager that successfully invested, across sectors, in companies with growth potential. He also serves as an Independent Director on the Board of well-known companies, both listed and private. Leveraging on his Private Equity experience, he actively contributes in the key areas of strategy, organisation building and execution, thereby helping the companies to scale up significantly.	1. Tano India Advisors Private Limited 2. Chalet Hotels Limited 3. Acutaas ChemicalsLimited 4. Shilpa Medicare Limited 5. Syrma SGS Technology 6. Limited 7. Inhabitr India Private Limited 8. Singer India Limited 9. Allcargo Logistics Limited 10. Maia Pharmaceuticals Inc. (USA) 11. Ecuhold N.V. 12. ECU Global N.V. 13. Indichem Inc.
8	**Radha Ahluwalia** **Designation:** Non-Executive Independent Director **DIN:** 00936412	Radha Ahluwalia is Non-Executive Independent Director of the Company. She holds Master's Diploma in German from Goethe Institute and Honours Degree, Lady Shriram College for Women, Delhi University. Radha created and led industry leadership networks across India for over two and a half decades. After a career spanning two decades at IMA, one of India's premier business research firms, which she led as Managing Director to leadership positions in both content and peer networks. She now lends her time selectively to guide start-ups in various areas. These include leadership and corporate governance, Government/Industry alliances and community/network development. She is General Partner of Work10M, a work and education focused fund and research institute centred on investments in early stage start-ups with direct linkages to work and employability.	1. Allcargo Logistics Limited 2. Allcargo Terminals Limited 3. Speedy Multimodes Limited

9. **Business Model / Business Overview and Strategy:**

Business Overview

Allcargo Global Limited, operates on an asset light and digital first model which enables end to end multimodal delivery. It offers International Supply Chain (ISC) solutions which include Non-Vessel Owning Common Carrier operations related to Less Than Container Load (LCL), Neutral Full Container Load (FCL) and Neutral Air cargo consolidation (Air) across the globe. The international business is operated under ECU Belgium N.V. a 100 percent subsidiary of Allcargo. Allcargo leverages its extensive network and digital platform to offer optimized, flexible, and door-to-door freight solutions, creating a strong competitive moat through the integration of technology with global logistics capabilities.

For more details, please refer chapter titled "Our Business" on page 59 of this Information Memorandum.

Business Strategies:

Region Focus - The company has a very sharp regional focus and a unique strategy for each region. Even though Allcargo Global is a market leader in LCL, there are geographies where the company isn't the market leader, and this sharp regional focus will enable to penetrate those geographies and grow the business. In Latin America Initiatives such as hiring a new team in specific countries and finalizing joint ventures which will bring local expertise are being undertaken.

Optimizing Operations - Allcargo is looking to transform the organization into an efficient, lean, agile and digitally enabled leader in the logistics industry. The idea is to identify appropriate transformational areas per office and execution of initiatives such as automation and outsourcing to optimize the cost structure. Another component of optimizing operations is network management which includes building the future network based on customer needs, anticipated trends and white spots.

New Products - One of the major areas of focus for the company is to scale up its new product offering. Having a strong network as a base, the company is looking to capitalize on it and build a strong product line. The company is a market leader in LCL and has been steadily scaling up its neutral FCL and neutral air business. The FCL business for the company has grown at a CAGR of over 20 percent (2013 - 2024).

Optimizing Costs - The company intends to work on optimizing its cost in order to enhance profitability. Initiatives such as standardizing operating processes further, centralizing operations in regions such as Europe and outsourcing operations from high-cost countries to low-cost countries but not very far off in order to manage time zones are being undertaken. For example, moving operations from United States to Mexico.

Digital Capabilities - There is a continuous focus on enhancing the company's digital capabilities. The company has a state-of-the-art technology platform ECU360 which is tailored to meet customers' needs. It has helped position the company as the first global digitally enabled company. ECU360 not only enhances customer delight but also provides the company with data analytics on customer behavior and requirements.

10. Reason for the Composite Scheme of Arrangement:

The Scheme was proposed to segregate the International Supply Chain ("ISC") Business from Express Logistics and Contract Logistics businesses. The Scheme is in the best interests of the Companies and their shareholders, employees, creditors and other stakeholders for the reasons set out below:

1. The Demerged Company was engaged, directly & indirectly through subsidiaries, in the ISC Business as well as Express Logistics and Contract Logistics businesses. These businesses are distinct, with different business models, industry dynamics and have unique financial and management requirements. The Scheme Demerged the ISC Business into the Company (an independent company) to achieve strategic independence and financial flexibility.
2. The businesses of Companies involved in the Scheme are complementary in nature, with similar strategies, target markets, growth opportunities, industry dynamics, competition, risks, and challenges. Due to close synergies between these companies, these businesses would benefit from a unified management structure.
3. The Scheme intended to simplify the corporate structure and to reduce the number of legal entities. The ISC Business will be undertaken by the Company, directly owned by the shareholders.
4. The Scheme focused on efficient management control, independent growth plans, financial independence, streamlining operations and optimising costs.
5. The Company and the Demerged Company will be able to attract investors with specific knowledge, expertise and risk appetite corresponding to the business in the respective entities. Thus, both the entities will have like-minded investors, thereby providing the necessary funding impetus to long-term growth strategies of each of the businesses.

For rationale and the benefits of the Scheme, please refer page no. 79 of the Information Memorandum which shall be made available on the Company's website https://www.allcargo.global

11. Restated Audited Financials for the previous three financial years prior to the date of listing:

The standalone financial statements of the Company, prepared in accordance with Ind AS for the financial years ended March 31, 2026, March 31, 2025, and March 31, 2024, have been duly audited and certified by the Statutory Auditors and the same are provided on page 126, 172 and 226 for period ended 31 March 2024, year ended 31 March 2025 and year ended 31 March 2026, respectively, in the Information Memorandum available on the Company's website at https://www.allcargo.global.

The Statutory Auditors have not issued any qualifications or adverse remarks in respect of the financial statements.

12. Latest restated audited financials along with notes to accounts and any audit qualifications. (Financial statements should not be later than six months prior to the date of the listing):

Please refer Point 11 above for Restated Consolidated Audited Financial Statement

Audit Qualifications

There have been no qualifications or adverse remarks by our Statutory Auditors in the Restated Consolidated Financial Statements.

For detailed Statutory Auditors' Report, refer page 126, 172 and 226 for period ended 31 March 2024, year ended 31 March 2025 and year ended 31 March 2026, respectively. of the Information Memorandum.

13. Change in accounting policies in the last three years and their effect on profits and reserves:

There are no significant changes in accounting policies since incorporation till the last audited financial statement of the Company for the financial year ended March 31, 2026, March 31, 2025, and March 31, 2024

14. Summary table of contingent liabilities as disclosed in the restated financial statements:

(₹ in lakhs)

Particulars	31-Mar-26	31-Mar-25	31-Mar-24
Contingent liabilities (refer note below)			
a. Pending litigations			
- Income Tax	92	395	567
- Service Tax	-	-	-
- Entry Tax	41	41	41
- Customs	9	9	9
- Claims against the company not acknowledged as debt (Refer Note 29.3)	1,833	1,833	1,833
- Others	638	544	167
b. Bank guarantees	377	115	102
Total	**2,990**	**2,937**	**2,719**

For more details of the contingent liabilities refer page 153, 203 and 263 for period ended March 31, 2024, year ended March 31, 2025 and year ended March 31, 2026 respectively, of the Information Memorandum available on the Company's website https://www.allcargo.global.

15. Summary table of related party transactions in last 3 years as disclosed in the restated financial statements:

(₹ in lakhs)

Particulars	Financial Year Ended March 31, 2026	Financial Year Ended March 31, 2025	For the period 20 August 2023 to March 31, 2024
Income			
Multimodal Transport Income	18,323	26,476	10,730
Management fees received	236	163	1,334
Business support charges received	2,278	921	1,216
Commission Income	47	584	120
Dividend income	1,070	499	696
Interest Income	3	3	4
Rent Income	9	51	25
Sale of property, plant and equipment	-	213	-
Profit on sale of investment	-	592	-
Corporate guarantee fees	-	-	109
Other income	-	258	-
Reimbursement of income	-	-	45
Expenses			
Multimodal Transport operation expenses	25,119	25,129	10,466
Business support charges	-	-	144
Corporate Guarantee expenses	41	106	74
Legal and professional fees	7	7	108
Remuneration to Directors	1,211	1,582	745
Remuneration to KMP / Other related party	387	513	190
Commission to Directors	-	10	10
Rent paid	1,169	1,125	498
Expenditure towards CSR /Donations	132	234	23
Reimbursement of expense	37	418	34
Other expenses	13	8	41
Trademark related expenses	-	-	8
Interest expense	14	7	10
ESOP related Expenses	147	213	105
Sitting fees to directors	12	-	-
Advances received back during the period / year	1,119	8	-
Inter corporate deposit Repaid	1,000	-	-
Proceeds from intercorporate deposit	1,000	-	-
Loans and Advances given	-	3,933	-
Loan repaid	-	124	-
Deposits given	129	79	116
Deposits Repaid	62	171	5

Particulars	Financial Year Ended March 31, 2026	Financial Year Ended March 31, 2025	For the period 20 August 2023 to March 31, 2024
Closing Balances with related parties	**31-Mar-26**	**31-Mar-25**	**31-Mar-24**
Loans and Advances	1,936	3,055	148
Advances for supply of services	939	934	-
Interest receivable on loan	-	156	171
Trade receivables	5,975	6,176	8,824
Other receivables	147	-	-
Other financial assets	355	-	-
Other financial liabilities	-	3,719	18,506
Security Deposits receivable	474	407	253
Deposits taken	-	24	24
Trade payables	6,311	8,757	10,701
Other payables	2	-	-
Capital Expenditure	-	-	49
Commission payable to director and related parties	-	10	10
Gratuity receivable	9	7	-
Gratuity payable	14	-	-
Leave Encashment receivable	17	3	-
Leave Encashment payable	4	-	-

For Summary table of related party transactions of our Company refer page 156, 206 and 265 for period ended March 31, 2024, year ended March 31, 2025 and year ended March 31, 2026 respectively, of the Information Memorandum available on the Company's website https://www.allcargo.global.

16. Details of its other group companies including their capital structure and financial statements:

Pursuant to the parameters prescribed under Regulation 2(t) of the SEBI ICDR Regulations and for the purpose of identification and disclosures, as on the date of this Advertisement, and in accordance with the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 ("SEBI ICDR Regulations") and the applicable accounting standard, i.e., Ind AS 24 issued by the Institute of Chartered Accountants of India, the following are the Group Companies of the Company:

Sr. No.	Company Name
1	Transindia Logistic Park Private Limited
2	Allcargo Logistics Limited
3	Gati Import Export Trading Limited
4	Gati Logistics Parks Private Limited
5	Gati Projects Private Limited
6	Gati Ship Limited
7	Zen Cargo Movers Private Limited
8	Allcargo Shipping Services Private Limited
9	Allcargo Terminals Limited
10	Allnet Financial Services Private Limited
11	Altrans Logistics Private Limited
12	Avash Builders And Infrastructure Private Limited
13	Container Freight Station Association of India
14	Meridien Tradeplace Private Limited
15	N. R. Holdings Private Limited
16	Sealand Crane Private Limited
17	Speedy Multimodes Limited
18	Talentos (India) Private Limited
19	Transindia Freight Services Private Limited
20	Transindia Real Estate Limited
21	AGL Warehousing Private Limited
22	Allcargo Logistics Lanka (Private) Limited
23	FCL Marine Agencies Gmbh (Bremen)
24	RailGate Europe B.V
25	Trade Xcelerators LLC
26	All Safe Supply Chain Solutions Co. Limited
27	Shanghai Gatido Wisdom Logistics Co. Limited
28	Railgate Europe Spzoo
29	Allcargo Logistics LLC
30	Fasder S.A.
31	Ecu Worldwide Peru S.A.C.
32	Ecu Worldwide Korea Co., Ltd.
33	Allcargo Logistics Korea Co., Ltd.
34	Allcargo ULS Terminals Co. Ltd
35	Aladin Group Holdings Limited
36	Aladin Express DMCC
37	ALX Shipping Agency LLC

Based on the above, our top 5 Group Companies are set forth below:

1. Allcargo Logistics Limited
2. Allcargo Terminals Limited
3. Transindia Real Estate Limited
4. Speedy Multimodes Limited
5. FCL Marine Agencies Gmbh (Bremen)

Details of capital structure and financial statements

1. Allcargo Logistics Limited

Capital structure

Sr. No.	Particulars	Aggregate Value (₹)
A	**Authorised Share Capital**	
	2,60,37,50,000 Equity Shares of ₹ 2/- each	5,20,75,00,000
B	**Issued, Subscribed and Paid-up Share Capital**	
	1,49,77,78,469 Equity Shares of ₹ 2/- each	2,99,55,56,938

Financial statements

Financial statements of Allcargo Logistics Limited is available on the website at https://www.allcargologistics.com.

2. Allcargo Terminals Limited

Capital structure

Sr. No.	Particulars	Aggregate Value (₹)
A	**Authorised Share Capital**	
	35,00,00,000 Equity Shares of ₹ 2/- each	70,00,00,000
B	**Issued, Subscribed and Paid-up Share Capital**	
	29,18,59,323 Equity Shares of ₹ 2/- each	58,37,18,646

Financial statements

Financial statements of Allcargo Terminals Limited is available on the website at https://www.allcargoterminals.com.

3. Transindia Real Estate Limited

Capital structure

Sr. No.	Particulars	Aggregate Value (₹)
A	**Authorised Share Capital**	
	27,50,00,000 Equity Shares of ₹ 2/- each	55,00,00,000
B	**Issued, Subscribed and Paid-up Share Capital**	
	24,56,95,524 Equity Shares of ₹ 2/- each	49,13,91,048

Financial statements

Financial statements Transindia Real Estate Limited is available on the website at https://www.transindia.co.in.

4. Speedy Multimodes Limited

Capital structure

Sr. No.	Particulars	Aggregate Value (₹)
A	**Authorised Share Capital**	
	3,00,00,000 Equity Shares of ₹ 10/- each	30,00,00,000
B	**Issued, Subscribed and Paid-up Share Capital**	
	2,72,00,000 Equity Shares of ₹ 10/- each	27,20,00,000

Financial statements

In terms of the SEBI ICDR Regulations, the following information based on the audited financial statements of our Group Company for the preceding (3) three financial years are as follows:

Sr. No.	Particulars	Financial Year		
		2026	2025	2024
1	Share Capital (₹ in lakhs)	2,720.00	2,720.00	2,720.00
2	Reserves (excluding revaluation reserve) (₹ in lakhs)	2,880.00	2,903.18	3,952.11
3	Sales (₹ in lakhs)	25,864.00	24,997.41	23,550.32
4	Profit/(Loss) after tax (₹ in lakhs)	-63	856.21	688.72
5	Earnings per share (in ₹)	-0.23	3.15	2.53
6	Diluted earnings per share (in ₹)	-0.23	3.15	2.53
7	Net asset value per share (in ₹)	20.59	20.67	24.53

5. FCL Marine Agencies Gmbh (Bremen)

Capital structure and Financial statements

In terms of the SEBI ICDR Regulations, the following information based on the financial statements of our Group Company for the preceding (3) three financial years are as follows:

Sr. No.	Particulars	Financial Year		
		2024	2023	2022
1	Share Capital (€)	25,050.00	25,050.00	25,050.00
2	Reserves (excluding revaluation reserve) (€)	7,42,812.43	6,84,733.38	28,32,204.77
3	Sales (€)	1,14,95,560.65	1,42,50,996.29	3,05,33,300.90
4	Profit/(Loss) after tax (€)	39,433.31	3,52,528.61	13,65,525.71
5	Earnings per unit (€)	1.57	14.07	54.51
6	Diluted earnings per unit (in €)	1.57	14.07	54.51
7	Net asset value per unit (in €)	30.65	28.33	114.06

For further details on the group companies of the Company, please refer to the section "***Our Promoter, Promoter Group and Group Companies***" on page 119 of the Information Memorandum.

17. Internal Risk Factors (Minimum 5 and Maximum 10):

i. The company's operations are working capital intensive, with average working capital ranging between Rs. 39,421-45,697 lakhs across FY24-FY26. Growing operational scale may further increase working capital needs, and any inability to raise adequate financing on commercially acceptable terms could adversely impact business operations and future growth plans.

ii. The company derives ~33-36% of revenue from global key accounts in its largest business segment. Loss or deterioration of these relationships could materially impact revenues and future growth prospects.

iii. Freight, transportation, and manpower expenses constitute ~78-81% of revenues, making the business highly sensitive to external cost pressures. Fluctuating fuel prices, air/ocean capacity constraints, and labour cost increases that cannot be passed on to customers through surcharges could significantly impact margins and financial performance.

iv. The company's container handling and logistics operations are exposed to equipment breakdowns, accidents, and labour disputes. Any significant malfunction could cause service delays, breach of contractual obligations, and potential loss of customer contracts, adversely affecting business and financial condition.

v. The company's ability to sustain growth depends on effectively scaling operational systems, internal controls, and management capabilities across India and global markets. Failure to implement adequate systems and retain key managerial personnel could result in operational inefficiencies and an adverse impact on business performance.

For further information on the risks applicable to us, please refer to the section titled "Risk Factors" on page 19 of the Information Memorandum.

18. Outstanding litigations and defaults of the transferee entity, promoters, directors or any of the group companies;

As on the date of the Information Memorandum, the Company, its Subsidiaries, its Promoters, its Group Entities and its Directors are involved in the following litigations:

Entities	Criminal Proceedings	Material Civil Cases	Statutory or Regulatory Proceedings	Tax Proceeding	Disciplinary actions by the SEBI or Stock Exchanges against our Promoter	Aggregate amount involved (₹ in lakhs)
Company						
By our Company	10	Nil	Nil	9	Nil	17,640.31
Against our Company	Nil	Nil	Nil	Nil	Nil	Nil
Subsidiary Companies						
By our Subsidiary	7	2	Nil	1	Nil	10,765.66
Against our Subsidiary	2	Nil	Nil	Nil	Nil	837.57
Directors						
By our Directors	Nil	Nil	Nil	Nil	Nil	Nil
Against our Directors	Nil	Nil	Nil	Nil	Nil	Nil
Promoters						
By our Promoters	2	1	Nil	Nil	Nil	Nil
Against our Promoters	1	3	Nil	1	Nil	64.85
KMPs/ SMPs (other than Directors)						
By our KMPs/ SMPs	Nil	Nil	Nil	Nil	Nil	Nil
Against the KMPs / SMPs	1	Nil	Nil	Nil	Nil	800.00
Group Companies						
By our Group Companies	Nil	Nil	Nil	Nil	Nil	Nil
Against our Group Companies	Nil	Nil	Nil	Nil	Nil	Nil

For further information on the outstanding litigations and defaults of the Company, its Promoters, Directors, Subsidiaries and Group Entities, please refer to the section "***Outstanding Litigations and Material Developments***" under Section VII "***Legal and Other Information***" on page 290 of the Information Memorandum.

19. Regulatory Action, if any - disciplinary action taken by SEBI or Stock Exchanges against the Promoters in last 5 financial years:

There have been no disciplinary actions taken by the Securities and Exchange Board of India (SEBI) or any Stock Exchange against the Promoters during the last five financial years.

20. Brief details of outstanding criminal proceedings against the Promoters:

Sub-divisional Office, Panvel vs Shashikant Janardan Shetty [Civil and Criminal Court, JMFC, Uran] R.C.C./0000007/2019

SDO Panvel has filed Criminal Complaint No. 07/2019 in the Uran Court against Mr. Shashikiran J. Shetty (SKS) u/s. 15 of Environment Protection Act. Pursuant to the same, the court has directed the issuance of NBW against SKS which has been stayed vide order dated 06.02.2026 passed by the Sessions Court, Panvel under the Criminal Revision Application No. 0000007/2026 filed by SKS for stay on warrant.

Current status: Next hearing date is awaited.

21. Particulars of high, low and average prices of the shares of the listed transferor entity i.e. Allcargo Logistics Limited during the preceding three years:

Fiscal Year	BSE			NSE		
	High (in ₹)^	Average (in ₹)*	Low (in ₹)^	High (in ₹)^	Average (in ₹)*	Low (in ₹)^
April 1, 2023 - March 31, 2024	346.70	232.98	47.98	346.85	232.93	48.00
April 1, 2024 - March 31, 2025	50.84	56.96	10.10	50.90	56.96	10.08
April 1, 2025- March 31, 2026	11.70	24.18	7.10	11.68	26.17	7.11

^The high and low prices during a particular financial year are derived from the high / low prices on a particular trading day during that period, i.e., end of the financial year date.

**The average price is the simple average of closing prices for all the trading days of a particular financial year.*

Source: www.bseindia.com; www.nseindia.com

22. Any material development after the date of the balance sheet - Except as disclosed above and in the Information Memorandum, to the knowledge of the Company, there are no circumstances which have arisen since the date of the last restated interim financial statements disclosed in the Information Memorandum which may materially and adversely affect or are likely to affect the company's operations, profitability or the value of its assets.

23. Such other information as may be specified by the Board from time to time - The Information Memorandum shall be made available on the Company's website https://www.allcargo.global

For **Allcargo Global Limited**

(Formerly known as Allcargo Worldwide Limited and originally incorporated as Allcargo Ecu Limited)

Swati Singh
Company Secretary & Compliance Officer
ACS: 20388

Place: Mumbai
Date: June 27, 2026