ALLCARGO GLOBAL LIMITED
1st FY2026-27- POSTAL BALLOT NOTICE

Dear Member(s),

NOTICE is hereby given to the Members of Allcargo Global Limited ('the Company'), pursuant to Section 108 and 110 of the Companies Act, 2013 **("the Act")**, read with Rule 20 and 22 of the Companies (Management and Administration) Rules, 2014 **("the Rules")**, as amended, the Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India ("SS-2"), read with the General Circular Nos.14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, and subsequent circulars issued in this regard, the latest being 3/2025 dated September 22, 2025 issued by the Ministry of Corporate Affairs ("MCA") (hereinafter collectively referred to as "MCA Circulars"), Regulation 44 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and other applicable provisions, of the Act, rules, regulations, circulars and notifications (including any statutory modification(s), clarification(s), substitution(s) or re-enactment(s) thereof for the time being in force), the resolutions as set out hereunder are proposed for approval of the Members of the Company as an Ordinary and Special Resolutions by way of Postal Ballot only by voting through electronic means **("Remote e-Voting")**.

Pursuant to Sections 102, 110 and other applicable provisions of the Act and SS-2, the Explanatory Statement pertaining to the said resolutions setting out the material facts and related particulars is annexed hereto as **Annexure A**. In compliance with the MCA Circulars, the Company is sending this Notice only in electronic form to those Members whose e-mail addresses are registered with the Company/Registrar and Transfer Agent ('RTA')/ Depositories. Accordingly, physical copy of the Notice along with Postal Ballot Form and pre-paid business reply envelope are not being sent to the Members for this Postal Ballot. The communication of the assent ("FOR") or dissent ("AGAINST") of the Members would only take place through the remote e-Voting system. The detailed procedure for remote e-Voting forms part of the 'Notes' section to this Notice.

In compliance with the provisions of Section 108, 110 and other applicable provisions of the Act, read with (i) Rule 20 and Rule 22 of the Rules, as amended; (ii) Regulation 44 of the Listing Regulations (iii) the SS-2 and (iv) MCA Circulars, the Company has provided Remote e-Voting facility only, to its Members to enable them to cast their votes electronically instead of submitting the Postal Ballot Form physically. For this purpose, the Company has engaged the services of National Securities Depository Limited ("NSDL") as the agency to provide Remote e-Voting facility. Voting rights of the Members shall be in proportion to the shares held by them in the paid-up equity share capital of the Company as on Cut-off date. The instructions for Remote e-Voting forms part of this Postal Ballot Notice. Eligible Members whose e-mail address is not registered with the Company/Depositories, are requested to follow the process provided in the Notes to receive this Postal Ballot Notice.

Members are requested to carefully read the instructions in this Postal Ballot Notice and record their assent (FOR) or dissent (AGAINST) only through the Remote e-Voting process commencing from 9.00 a.m. (IST) on **Sunday, November 29, 2026,** and not later than 5:00 p.m. (IST) on **Monday, December 28, 2026**. Remote e-Voting will be disabled by NSDL immediately after the end time and will not be allowed beyond the said date and time.

The Board of Directors of the Company at its meeting held on November 14, 2026, appointed Mr. Dhrumil Shah (Membership No. FCS 8021 and CP No 8978) Partner of M/s. Dhrumil M Shah & Co. LLP, Practicing Company Secretaries, Mumbai as the scrutinizer for conducting the Postal Ballot through e-Voting process in a fair and transparent manner.

After completion of scrutiny of the votes, the Scrutinizer will submit his Report to the Chairman of the Company, or the Company Secretary. The results of the voting conducted through Postal Ballot (through the Remote e-Voting process) along with the Scrutinizer's Report will be announced by the Chairman or the Company Secretary of the Company, on or before Wednesday, December 30, 2026.

The said results, along with the Scrutinizer's Report, will be placed on the website of the Company www.allcargo.global/investor , NSDL www.evoting.nsdl.com and also displayed at the Registered Office of the Company. The same will also be simultaneously forwarded to the Stock Exchanges where the Equity Shares of the Company are listed, for placing the same on their websites. The resolutions, if passed by the requisite majority approved, will be taken as having been duly passed on the last date specified for e-voting i.e. Monday, December 28, 2026.

The Company has engaged the services of National Securities Depository Limited ("NSDL") as the agency to provide e-Voting facility.

Members are requested to read the instructions in the Notes to this Notice to cast their vote electronically. The votes can be cast during the following voting period:

VOTING STARTS ON:	VOTING ENDS ON:
Sunday, November 29, 2026 at 9:00 a.m. (IST)	**Monday, December 28, 2026 at 5:00 p.m. (IST)**

SPECIAL BUSINESS:

1. **Appointment of Mr. Essa A E Alsaleh (DIN: 11907344) as a Non-Executive Independent Director of the Company**

To consider and if thought fit, to pass the following resolution as a **Special Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 149, 150,152 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014, and other applicable notifications issued thereunder and as amended from time to time, Regulations 16(1)(b), 17(1C) and 25(2A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with applicable notifications issued thereunder , read with Schedule IV of the Act as amended from time to time, Mr. Essa A E Alsaleh (DIN: 11907344), who was recommended by Nomination & Remuneration Committee and appointed as an Additional Director (Non-Executive Independent) by the Board of Directors of the Company with effect from October 01, 2026 pursuant to the provisions of Section 161(1) of the Act and Articles of Association of the Company, who meets the criteria for independence as provided in Section 149(6) of the Act and who has submitted a declaration to that effect, and who is eligible for appointment as an Independent Director (Non-Executive) of the Company, be and is hereby appointed as a Non-Executive Independent Director of the Company, not liable to retire by rotation, to hold office for a first term of consecutive three years commencing from October 01, 2026 up to September 30, 2029.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to undertake all acts, deeds, things and matters and give all such directions as it may in its absolute discretion deem necessary, proper or expedient to give effect to this resolution."

2. Appointment of Mr. Ravi Jakhar (DIN: 02188690) as a Non-Executive Director of the Company

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to Section 149, 152, 160 of the Companies Act, 2013 read with the Companies (Appointment and Qualifications of Directors) Rules, 2014, Regulation 17 and other applicable provisions, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with applicable notifications issued thereunder and other applicable provisions thereof (including any statutory modification or re-enactment thereof) and the applicable provisions of the Articles of Association of the Company, consent of the members be and is hereby accorded to appoint Mr. Ravi Jakhar (DIN: 02188690), who was recommended by Nomination & Remuneration Committee and appointed as an Additional Director (Non-Executive and Non-Independent) by the Board of Directors of the Company with effect from October 01, 2026, and in respect of whom the Company has received notice in writing under Section 160 of the Act from a member proposing his candidature for the office of Director, liable to retire by rotation, to hold office as a Non-Executive and Non-Independent Director of the Company.

RESOLVED FURTHER THAT Board of Directors be and is hereby authorized to undertake all acts, deeds, things and matters and give all such directions as it may in its absolute discretion deem necessary, proper or expedient to give effect to this resolution."

By order of the Board of Directors
For Allcargo Global Limited
Sd/-
Swati Singh
Company Secretary & Compliance Officer
(Membership No.: A20388)

Registered Office:
6th Floor, Allcargo House, CST Road, Kalina,
Vidyanagari, Mumbai, Maharashtra, India, 400098
Email Id: Agl.secretarial@allcargo.global
Website: www.allcargo.global
Phone No: 022-66798110
CIN: L52220MH2023PLC408966

Place: Mumbai
Date: November 14, 2026

NOTES AND INSTRUCTIONS:

1. The Explanatory Statement pursuant to Section 102 read with Section 110 and other applicable provisions, if any of the Act read with the rules framed thereunder concerning the resolutions as set out in the Postal Ballot Notice is annexed hereto as **Annexure A**. Also, relevant details in respect of the Directors seeking appointment, in terms of Regulation 36(3) SEBI Listing Regulations and Secretarial Standard on General Meetings (SS-2) are also annexed to this Notice as **Annexure B.**

2. The Notice is being sent to all the Members, whose names appear in the Register of Members/ list of beneficial owners as received from National Securities Depository Limited ("NSDL")/ Central Depository Services (India) Limited ("CDSL") as on **November 20, 2026 ("Cut-off Date")**, which will be considered for the purposes of e-Voting. A person who is not a member of the Company as on the aforesaid date should treat this Notice for information purpose only.

3. As permitted under the MCA Circulars, the Company is sending the Notice electronically to all the Members whose e-mail addresses are registered with the Company or with the depositories/depository participants or with the Company's Registrar and Share Transfer Agent i.e., MUFG Intime India Private Limited (MUFG) (Formerly known as Link Intime India Private Limited) and will not be sending the hard copy of the Notice along with postal ballot form and postage prepaid self-addressed business reply envelope to the Members whose email address are not registered. To facilitate such Members to receive this Notice electronically and cast their vote electronically, Member(s) who have not registered their email addresses with the Company can now register the same by sending an e-mail to MUFG at investor.helpdesk@in.mpms.mufg.com. Members holding shares in demat form are requested to register their email addresses with their respective depository participant(s) only.

4. The Notice has also been placed on the Company's website: www.allcargo.global, on the websites of the Stock Exchanges, that is, BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and on the website of NSDL at www.evoting.nsdl.com

5. The voting rights of the Members shall be in proportion to their share in the paid-up equity share capital of the Company as on Cut-off Date i.e. November 20, 2026.

   Any Member(s) who did not receive the Notice may either send an email to investorrelations@allcargo.global or write to NSDL at evoting@nsdl.com.

6. Institutional Members and other non-individual Members (i.e. other than individuals, HUF's, NRI's etc.) are required to send scanned copy (PDF/JPEG Format) of the relevant board resolution/authority letter, etc. together with attested specimen signature of the duly authorised signatory(ies) who are authorised to vote, to the Scrutinizer through email to dhrumil@dmshah.in with a copy marked to evoting@nsdl.com

7. A Member cannot exercise his/her vote by proxy on postal ballot.

8. Members are informed that in case of joint holders, only such joint holder whose name stands first in the Register of Members of the Company / Register of beneficial owners as on cut-off date as received from Depositories in respect of such joint holding will be entitled to vote.

9. The Board of Directors of the Company has appointed Mr. Dhrumil Shah (Membership No. FCS 8021 and CP No 8978) Partner of M/s. Dhrumil M Shah & Co. LLP, Practicing Company Secretaries, Mumbai as the

scrutinizer to conduct the process of the postal ballot/e-Voting, in a fair and transparent manner **("Scrutinizer")**.

10. Voting period commence on November 29, 2026 at 9:00 a.m. (IST) and will end on December 28, 2026 at 5:00 p.m. (IST). During this period, members of the Company holding equity shares as on the cut-off date may cast their vote electronically. The remote e-voting module shall be disabled by NSDL for voting thereafter.

11. The Scrutinizer will submit his report to the Chairman or any other person authorized by the Board, after scrutiny of the votes cast, on the result of the Postal Ballot not later than two (2) working days of conclusion of the Postal Ballot. The Scrutinizer's decision on validity of the Postal Ballot shall be final.

12. The resolutions passed by the Members through postal ballot are deemed to have been passed as if they have been passed at a duly convened general meeting of the Company at the Registered Office of the Company. The resolutions, if passed by requisite majority, will be deemed to have been passed on the last date of remote e-voting i.e. December 28, 2026.

13. Relevant documents referred to in this Postal Ballot Notice and the Explanatory Statement are open for inspection by the Members at the Registered Office of the Company during business hours on all working days, until the last date of remote e-voting. Members seeking to inspect such documents can send an email to investorrelations@allcargo.global mentioning their name, Folio no. / Client ID and DP ID, and the documents they wish to inspect, with a self-attested copy of their PAN card attached to the email.

14. **Voting through electronic means**

Pursuant to the provisions of Sections 108, 110 and other applicable provisions, if any, of the Act read with Rules 20 and 22 of the Management Rules and Regulation 44 of the Listing Regulations, MCA Circulars and any other applicable provisions, if any, the Company has extended e-Voting facility to enable the Members to cast their votes electronically through the e-Voting services provided by NSDL.

The e-Voting facility will be available during the following period:

Commencement of e-Voting	From Sunday, November 29, 2026, at 9:00 a.m. (IST)
End of e-Voting	Upto Monday, December 28, 2026, at 5:00 p.m. (IST)

The e-Voting module shall be disabled by NSDL for voting on Monday, December 28, 2026, at 5:00 p.m. Once the vote on the resolutions is cast by a member, he or she will not be allowed to change it subsequently.

The procedure and instructions for e-Voting are as follows:

Step 1: Access to NSDL e-Voting system
A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for individual members holding securities in demat form is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or eVoting service provider i.e. NSDL and you will be redirected to eVoting website of NSDL for casting your vote during the remote eVoting period. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the **"Beneficial Owner"** icon under **"Login"** which is available under **'IDeAS'** section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under eVoting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 5. Shareholders/Members can also download NSDL Mobile App **"NSDL Speede"** facility by scanning the QR code mentioned below for seamless voting experience.

	NSDL Mobile App is available on App Store Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the eVoting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use 'Forget User ID' and 'Forget Password' options available at abovementioned website.

Helpdesk for Individual members holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000.
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free 1800-21-09911.

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a personal computer or on a mobile device.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/ OTP and a Verification Code as shown on the screen.
   Alternatively, if you are registered for NSDL eservices i.e. IDeAS, you can log-in at https://eservices.nsdl.com/ with your existing IDeAS login. Once you log-in to NSDL e-services after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12********** then your user ID is 12**********
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
   a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.

b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.

c) How to retrieve your 'initial password'?
   (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
   (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
   a) Click on "**Forgot User Details/Password**?"(If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   b) **Physical User Reset Password**?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
   d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolutions, you will not be allowed to modify your vote

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to dhrumil@dmshah.in with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and evoting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request to Ms. Pallavi Mhatre at evoting@nsdl.com.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

I. In case shares are held in physical form, please provide folio no., name of member, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhaar Card) to the Company's email address at investorrelations@allcargo.global.

II. In case shares are held in demat mode, please provide DP ID-Client ID (16-digit DP ID + Client ID or 16-digit beneficiary ID), Name, client master or copy of Consolidated Account Statement, PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhaar Card) to the Company's e-mail address at investorrelations@allcargo.global.

III. If you are an individual member holding securities in demat mode, you are requested to refer to the login method explained at Step 1 (I) i.e. Login method for e-Voting and joining virtual meeting for Individual members holding securities in demat mode.

IV. Alternatively, members may send a request to NSDL at evoting@nsdl.com for procuring User ID and password for e-Voting by providing above mentioned documents.

V. In terms of SEBI Circular dated December 9, 2020 on e-Voting facility provided by listed companies, individual members holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participant(s). Members are required to update their mobile number and email address correctly in their demat account in order to access e-Voting facility.

ANNEXURE A

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESSES PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

In conformity with the provisions of Section 102 of the Companies Act, 2013, the following explanatory statement sets out all material facts relating to special businesses mentioned in the accompanying notice and should be taken as forming part of this notice.

Item No. 1: Appointment of Mr. Essa A E Alsaleh (DIN: 11907344) as an Non-Executive Independent Director of the Company

Based on the recommendation of Nomination & Remuneration Committee and approval of the Board of Directors of the Company ("Board"), Mr. Essa A E Alsaleh (DIN: 11907344) has been appointed as an Additional Director (Non-Executive, Independent) of the Company for a first term of three (3) years with effect from October 01, 2026. He shall not be liable to retire by rotation, subject to the approval of the shareholders of the Company.

The Company has received from Mr. Essa A E Alsaleh (DIN: 11907344) (i) consent in writing to act as Director in Form DIR-2 pursuant to Rule 8 of Companies (Appointment & Qualification of Directors) Rules, 2014, (ii) intimation in Form DIR-8 in terms of Companies (Appointment & Qualification of Directors) Rules, 2014, to the effect that they are not disqualified under Section 164(2) of the Act and (iii) a declaration to the effect that they meet the criteria of independence as provided in Section 149(6) of the Act and under SEBI Listing Regulations. (iv) A declaration to the effect that he is not debarred to hold the office of Director by virtue of any order passed by SEBI or any authority. He does not hold any equity shares of the Company. The Company has also received a Notice under Section 160 of the Act from a member proposing candidature of Mr. Essa A E Alsaleh (DIN: 11907344) for the office of Director of the Company.

The appointment process of the Independent Director (ID) is independent of the company management. While selecting the ID the Board has ensured that there is appropriate balance of skills, experience and knowledge so as to enable the Board to discharge its functions and duties effectively. In the opinion of the Board, the independent director proposed to be appointed fulfils the conditions specified in the Act and the rules made thereunder and that the proposed director is independent of the management.

Considering his qualifications, background, industry experience, the association of Mr. Essa A E Alsaleh would be beneficial to the Company and the Board of Directors. Accordingly in view of the foregoing and pursuant to Sections 149, 150, 152, Schedule IV of the Companies Act, 2013 read with the applicable rules, notifications issued thereunder and as amended from time to time ("Act"), Regulations 16(1)(b), 17(1C) and 25(2A) of the SEBI Listing Regulations, the Articles of Association of the Company, the recommendation of the Nomination & Remuneration Committee the approval of the members is sought for the appointment of Mr. Essa A E Alsaleh (DIN: 11907344) as a Non-Executive Independent Director of the Company for a term of 3 (three) consecutive years commencing from October 01, 2026 up to and including September 30, 2029.

A copy of the draft letter for appointment of Mr. Essa A E Alsaleh along with the terms and conditions of appointment of independent directors shall be open for inspection at the registered office of the company by any member during normal business hours and shall be available on the Company website at https://www.allcargo.global/investor/statutory-documents.

Brief profile of Mr. Essa A E Alsaleh is as under:

Mr. Essa A E Alsaleh is Global CEO and board director with 25+ years leading large-scale transformations across public, private, and venture-backed companies. Built Agility Global Integrated Logistics from a single-country operation to a $4B, 100-country enterprise sold for $4.8B through an acquisition-led growth strategy of 40+ deals. Transformed Volta Trucks from a 10-person startup to a 700+ person Series C company, raising €500M and achieving European vehicle certification. Currently advise boards and investors on scaling operations, M&A execution, capital strategy, and digital transformation. Bring deep cross-border experience spanning the Middle East, Europe, Asia, and the Americas, with fluency in English and Arabic.

- Scaled Agility GIL from $300M revenue to a $4B enterprise spanning 100+ countries and 18,000+ employees; led the business through a $4.8B sale process including buyer engagement, management presentations, and transition planning.
- Conceived, executed, and integrated a global M&A program of 40+ acquisitions across four continents in four years, targeting geographic expansion, vertical capabilities, and technology assets to build a top10 global logistics platform.
- Transformed Volta Trucks from a 10-person prototype-stage startup to a 700+ person Series C company: raised €500M across multiple funding rounds, achieved European vehicle type-approval, established manufacturing operations, and built a commercial customer pipeline. Navigated the company through subsequent capital market headwinds, managing stakeholder complexity, creditor engagement, and workforce transitions.
- Active board director across publicly listed, private, and nonprofit organizations, contributing to governance, audit and risk oversight, CEO succession planning, and strategic growth initiatives.

Details of Mr. Essa are provided in the Annexure to the Notice, pursuant to the provisions of Listing Regulations and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India.

Except Mr. Essa and his relatives, to the extent of their shareholding interest in the Company mentioned in the annexure, none of the other Directors or Key Managerial Personnel of the Company or relatives of Directors and Key Managerial Personnel are, in any way, concerned or interested, financially or otherwise, in the Resolution set out in item No. 1 of the Notice.

The Board recommends the special resolution set out in Item No.1 of the Notice for approval by the Members.

Item No. 2: Appointment of Mr. Ravi Jakhar (DIN: 02188690) as an Additional Non-Executive Director of the Company

Based on the recommendation of Nomination & Remuneration Committee and approval of the Board of Directors of the Company, Mr. Ravi Jakhar (DIN: 02188690) was appointed as an Additional Director of the Board of the Company, in terms of Section 161(1) of the Companies Act, 2013 to hold office as a Non-Executive and Non-Independent Director of the Company with effect from October 01, 2026.

The Company has received consent in writing to act as Directors in Form DIR-2 pursuant to Rule 8 of Companies (Appointment & Qualification of Directors) Rules, 2014 and intimation in Form DIR-8 in terms of Companies (Appointment & Qualification of Directors) Rules, 2014, to the effect that he is not disqualified under Section 164(2) of the Act. The Company has also received declaration to the effect that he is not debarred from holding the office of Director by SEBI or any such authority.

Brief profile of Mr. Ravi Jakhar:

Mr. Ravi Jakhar is the Group Chief Financial Officer and Director – Strategy. He leads the overall strategy and finance functions for Allcargo group, besides overseeing the Allcargo Global business in North America, Latin America, Oceania and strategic joint ventures across the globe. He also oversees the global operations, internal audit, and legal function, with respective heads reporting to him.

With over two decades of experience in leadership/CXO positions, Ravi brings a unique blend of general management, entrepreneurship, business strategy, and consulting experience. He has built ventures in technology, consumer electronics, sports, and food, besides being a keen investor and mentor for a few AI and tech startups. Earlier, during 2005-2006, he managed the South Asia business for British Maritime consulting.

He earned his B. Tech from IIT BHU and pursued a course on entrepreneurship from Harvard Business School. He has significant experience in value creation through M&A, corporate restructuring and stakeholder engagement. On personal front, he enjoys sports and travelling.

Details of Mr. Ravi Jakhar including his remuneration details, Directorships and Committee positions held by him in other companies are provided in the Annexure to the Notice, pursuant to the provisions of Listing Regulations and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India.

Except, Mr. Ravi Jakhar and his relatives, to the extent of their shareholding interest in the Company mentioned in the annexure, none of the other Directors or Key Managerial Personnel of the Company or relatives of Directors and Key Managerial Personnel are, in any way, concerned or interested, financially or otherwise, in the Resolution set out in item No. 2 of the Notice.

The Board recommends the ordinary resolution set out in Item No.2 of the Notice for approval by the Members.

By order of the Board of Directors
For Allcargo Global Limited
Sd/-
Swati Singh
Company Secretary & Compliance Officer
(Membership No.: A20388)

Registered Office:
6th Floor, Allcargo House, CST Road, Kalina,
Vidyanagari, Mumbai, Maharashtra, India, 400098
Email Id: Agl.secretarial@allcargo.global
Website: www.allcargo.global
Phone No: 022-66798110
CIN: L52220MH2023PLC408966
Place: Mumbai
Date: November 14, 2026

ANNEXURE B

DETAILS OF DIRECTOR SEEKING APPOINTMENT

(Pursuant to Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard on General Meetings (SS-2)

I.	**Name of Director**	**Mr. Essa A E Alsaleh (DIN: 11907344)**	**Mr. Ravi Jakhar (DIN: 02188690)**
II.	**Date of Birth (Age)**	September 17, 1970 (56 Years)	May 26, 1982 (44 Years)
III.	**Qualification**	MBA in Finance from Boston College's Carroll School of Management, complemented by a B.S. in Electrical Engineering from Tufts University, graduating Magna Cum Laude and recognized through membership in Tau Beta Pi and Eta Kappa Nu engineering honor societies.	B. Tech from IIT BHU and pursued a course on entrepreneurship from Harvard Business School
IV.	**Brief resume including profile, experience and expertise in specific functional areas**	Mr. Essa A E Alsaleh possesses extensive leadership, strategic, operational and governance experience acquired over more than 28 years across global markets. He has demonstrated expertise in logistics and supply chain management, international business operations, mergers and acquisitions, capital management, business transformation, manufacturing, and corporate governance. As Chief Executive Officer of Agility Global Integrated Logistics (GIL), he successfully led the transformation of the business into a global logistics enterprise with operations in over 100 countries, overseeing significant revenue growth and executing more than 40 acquisitions across multiple jurisdictions. This experience has equipped him with deep expertise in strategic planning, acquisition-led growth, large-scale business integration, operational excellence, and global stakeholder management. During his tenure as Chief Executive Officer of Volta Trucks, Mr. Al Saleh led the company's scale-up from an early-stage start-up to a substantial international business, raising significant growth capital, establishing manufacturing capabilities, securing regulatory approvals, and developing commercial operations. This further demonstrates his capabilities in	Mr. Ravi Jakhar is the Group Chief Financial Officer and Director – Strategy. He leads the overall strategy and finance functions for Allcargo group, besides overseeing the Allcargo Global business in North America, Latin America, Oceania and strategic joint ventures across the globe. He also oversees the global operations, internal audit, and legal function, with respective heads reporting to him. With over two decades of experience in leadership/CXO positions, Ravi brings a unique blend of general management, entrepreneurship, business strategy, and consulting experience. He has built ventures in technology, consumer electronics, sports, and food, besides being a keen investor and mentor for a few AI and tech startups. Earlier, during 2005-2006, he managed the South Asia business for British Maritime consulting. He earned his B. Tech from IIT BHU and pursued a course on entrepreneurship from Harvard Business School. He has significant experience in value creation through M&A, corporate restructuring and stakeholder engagement. On personal front, he enjoys sports and travelling.

		capital strategy, business scaling, innovation, operational execution, and crisis management. In addition, his experience as an advisor to boards, chief executive officers and investors, together with his service on the boards of listed, private and non-profit organizations, has provided him with strong expertise in corporate governance, risk oversight, performance management, and long-term value creation.	
V.	**Shareholding in the Company as on the date of Notice**	Nil	Nil
VI.	**Date of first appointment on the Board of the Company**	October 01, 2026	October 01, 2026
VII.	**Directorships held in other companies as on the date of Notice (excluding foreign companies)**	Current Directorship: Nil	Current Directorship: - ALX Shipping Agencies India Private Limited - Allcargo Corporate Services Private Limited - Transindia Real Estate Limited - Marasandra Logistics And Industrial Parks Private Limited - Madanahatti Logistics And Industrial Parks Private Limited - Transindia Freight Services Private Limited - Dighanta Landscape Private Limited - Panchghara Logistics Parks Private Limited - Panchghara Landscape Private Limited - Allnet Financial Services Private Limited - Allcargo Group Services Private Limited
VIII.	**No. of Committees in which Director is member**	Nil	Nil
IX.	**No. of Committees in which Director is Chairman**	Nil	Nil

X.	**Terms and Conditions of appointment / re-appointment**	The terms and conditions of appointment shall be as per Appointment Letter and in accordance with the provisions of Companies Act, 2013.	The terms and conditions of appointment shall be as per Appointment Letter and in accordance with the provisions of Companies Act, 2013.
XI.	**Remuneration proposed to be paid**	Sitting fees and such amount of commission as determined each year by the Board of Directors and Nomination & Remuneration Committee within the limits approved by the Members of the Company.	Commission as determined each year by the Board of Directors and Nomination & Remuneration Committee within the limits approved by the Members of the Company.
XII.	**Remuneration last drawn**	Not Applicable	Not Applicable
XIII.	**No. of Meetings of the Board attended during the year**	Not Applicable	Not Applicable
XIV.	**Relationship with other Directors, ~~Manager~~ and other Key Managerial Personnel of the Company inter-se**	Not related to any director and Key Managerial Personnel of the Company	Not related to any director and Key Managerial Personnel of the Company